

# STRAWBEAR ENTERTAINMENT GROUP 2021 Annual Results Presentation

March 25, 2022



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#### **Speakers**



LIU Xiaofeng
Chairman of the Board & CEO

- About 20 years of experience in media industry
- Produced and/or distributed tens of drama series
- The first to initiate the "Online first, TV next" broadcasting model
- Member of China Television Artists Association,
   Member of Jiangsu Television Artists Association,
   Vice chairman of Nanjing Film, Television and
   Animation Artists Association
- 2020 Leading Talent in China's Radio, Television, and Internet Audiovisual Industries



ZHAI Fang
Executive Director & COO

- More than 10 years of experience in equity investment and management
- Worked for China Allied Shengshi Culture
   (Beijing) Co., Ltd. Which is a subsidiary of
   Alibaba Pictures Group Limited (Stock Code:
   1060.HK and S91.SGX), Shanghai Fosun
   Capital Investment Management Co., Ltd., and
   Ping An Asset Management Co., Ltd.



**Chapter 1** 

## **Business Updates**

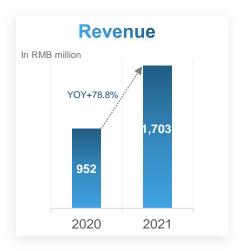
#### **2021 Annual Results Summary**

#### Solid financial performance & remarkable business progress



Adhering to the purpose of "with high-quality content as the core assets, constantly explore diversified assets
operation modes", the group has formed the network effect of high-quality resources under the platform business
model, and promoted the industrial production of high-quality content.

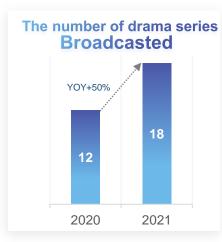
Financial 📥

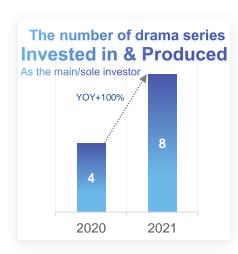


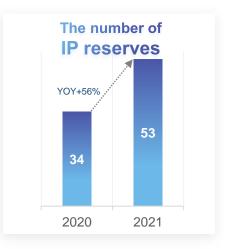




Business







#### **Competitive Advantage**



Improving quality and efficiency as the core; Based on enhancing endogenous resources efficiency,

continuously producing top tier content



#### Deepening the layout of the entire industry chain resources

The Group's professional business service capability and forward-looking business judgment have attracted many excellent artists. The group relied on the "comprehensive middle platform" service capability and content ecological platform to commercialize art content.

- Joint-ventures: the group has established several joint-investment companies with excellent director and screenwriter teams in the industry, to jointly develop quality works
- Incentives: The Group also adopted the RSU scheme in 2021. The grantees include business partners, such as directors, screenwriters and other excellent artists



#### Driving both quantity and quality growth with platform operation

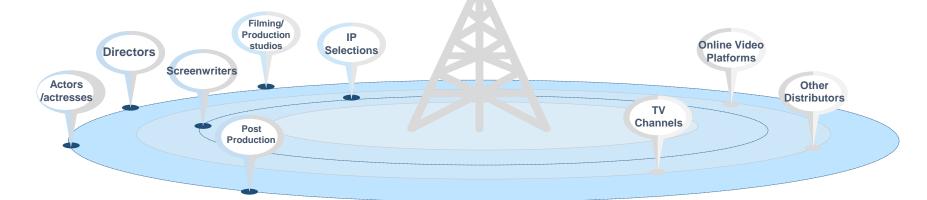
The Group rapidly expanded the depth and range of resource integration under the platform business model. Driven by both the rapid gathering of quality resources and the continuous improvement of internal quality control capabilities, the group realized both quantity and quality growth in content and further promote the network effect across the platform.



#### Accumulating IP reserves and optimizing IP structure

The Group attached great importance to the exploration of IPs' commercial value, taking advantage of its resources to actively seek and accumulate quality IP resources, exploring the development, operation and realization channels of endogenous IP in various resource channels

- As of December 31, 2021, in addition to the drama series broadcasted and to be broadcasted, the Group had engaged screenwriters to create 13 original IPs based on initial ideas and 40 adapted IPs based on licensed lps.
- Genres including teen drama, office drama, family drama, comedy, history, period romance and other themes.



#### **Business Highlights**

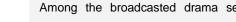


#### Promotion of brand influence; Continuous market recognition

With the implementation of the development strategies in 2021, the group achieved remarkable business breakthrough

#### **Efficient industrial production**

As the only investor and producer, the group invested in and produced 8 drama series in 2021. Among them, 7 drama series are under post-production and to be broadcasted as the end of 2021, and the remaining one finished filming this year.



Among the broadcasted drama series, the genres included fantasy, modern metropolitan, war/spy and so on. The genres of drama series to be broadcasted include not only metropolitan and period fantasy, but also comedies.

**Diversified layout of genres** 



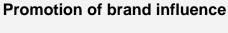
#### **Continuous market recognition**

Holding Television Drama Production Permit (Class A) for five consensus years since 2017; one of the 41 holders in 2021-2023; the only non-state-owned holder in Jiangsu province.



#### Diversified broadcast channel

The channels of broadcasted drama series cover the three major online video platforms and many TV channels in the main stream. The group will continue to develop both TV and online channels.



The branding and business supplement each other and the virtuous cycle in between has come into being. The group is determined to promote its products' quality so as to expand the brand effect of a single product.



## **Business Progress Broadcasted drama series examples**



In 2021, the group has achieved significant largescale effect of the drama series production The Forerunner (前行者)



Starring: Zhang Luyi(张鲁一), Nie Yuan(聂远) Channel: Beijing TV, IQiyi, Tencent video

a breathtaking story of the battle of wits between the firm and advancing revolutionaries and secret agents in the early 1930s

Breath of Destiny (一起深呼吸)



Starring: Qi Wei(戚薇), Yang Youning(杨祐宁) Channel: Jiangsu TV, Iqiyi, Tencent Video

A Chinese foreign aid medical team challenges the extreme environment and tries its best to save lives in an overseas island full of unknown and out of control.

15 broadcast drama series



made-to-order drama series



Spirit Realm (灵域)



Starring: Fan Chengcheng(范丞丞), Cheng Xiao(程潇) Channel: IQiyi

A young guy who lost his memory, after going through all the dangers, grows up and starts a new journey in Spirit Realm.

My Bargain Queen (我的砍价女王)



Starring: Lin Gengxin(林更新), Wu Jinyan(吴谨言) Channel: Dragon TV, Youku, IQiyi, Tencent Video

Sheng Zhening and bargain queen Xia Qian encounter, and solve a lot of puzzles and difficulties in each other's life together, then become sweet lovers.

#### **Business Progress**

#### To-be-broadcast and invested drama series examples



In 2021, as the only investor and producer, the group invested in and produced 8 drama series, representing a 100% increase

invested and produced drama series



to-be broadcasted drama series



Comedy as the featured genre



Cat & Thief(斗贼) Genre: crime & comedy Starring: Huang Jingyu(黄景瑜) Xiu Rui(修睿)



The bachelors(追爱家族) Genre: metropolitan Starring: Guo Jingfei(郭京飞) Jia Nailiang(贾乃亮) Tan Zhuo(谭卓) Xiong Ziqi(熊梓淇)



Legend of Bikini(乘风踏浪) Genre: metropolitan &comedy Starring: Qiao Shan(乔杉)

Yang Zishan(杨子姗)



Flying to the Moon(月歌行) Genre: period legend Starring: Zhang Binbin(张彬彬) Xu Lu(徐璐)



Genre: period legend Starring: Wang Hedi(王鹤棣) Chen Yuqi(陈钰琪)



My Girlfriend is the Antidote (我的女友是解药) Genre: metropolitan Starring: Jia Yi(嘉羿) Jin Zixuan(金子璇)



Welcome(请君) Genre: period legend Starring: Ren Jialun(任嘉伦) Li Qin(李沁)



Never Too Late(我的助理六十岁) Genre: metropolitan Starring: Wang Ziwen(王子文) Dena Jie(邓婕)

Bai Jingting(白敬亭)



Never Give Up(今日宜加油) Genre: Sitcom Starring: Zheng Kai(郑恺) Wang Hedi(王鹤棣) Chen Yuqi(陈钰琪)

稻草熊娱乐集团



**Chapter 2** 

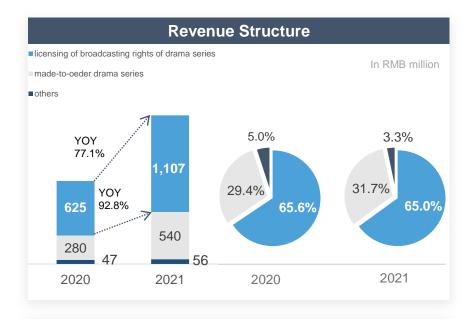
## Financial Updates

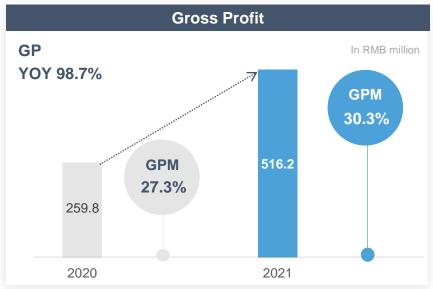
#### **Profitability**

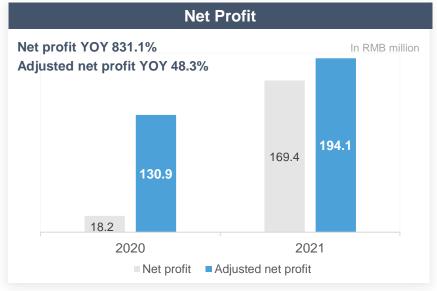
#### Improved quality and efficiency; increased gross profit margin







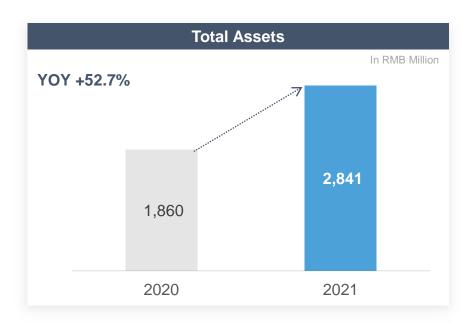


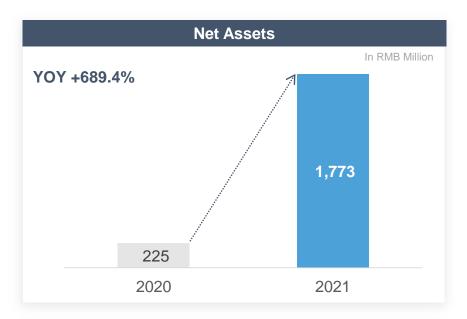


#### **Assets Structure**

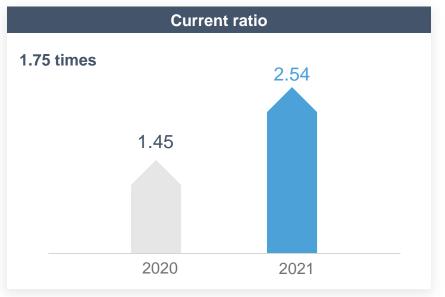
#### Expansion in asset scale; enhancement in debt-paying ability







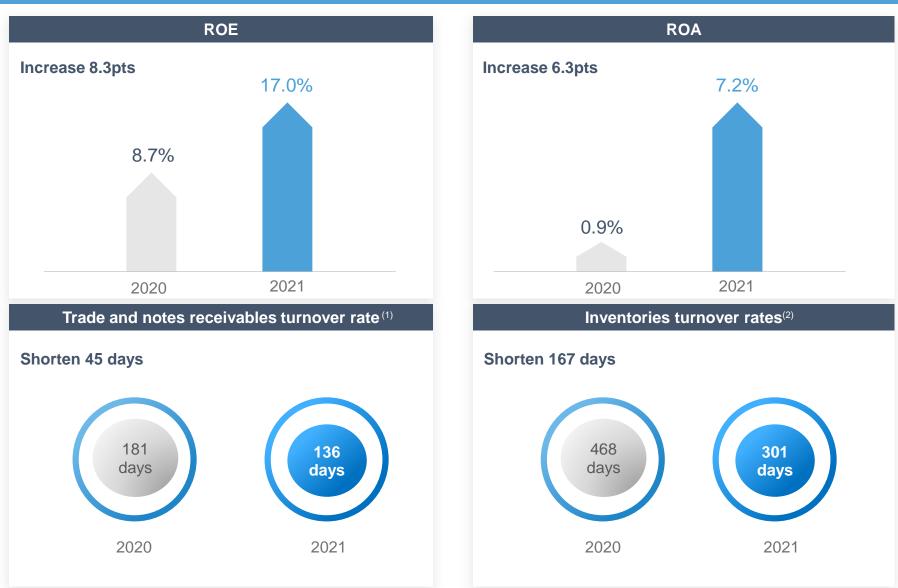




#### **Key Operation Ratios**

#### Improvement in ROE & ROA; boost in operational efficiency





<sup>(1)</sup> The trade and notes receivables turnover days was calculated using the average of the opening and closing trade and notes receivables (before deduction of loss allowance) balances for the period, divided by revenue for the relevant period, multiplied by 365 days for 2020 and 2021.

<sup>(2)</sup> Inventory turnover days was calculated using the average of the opening and closing inventory balances for the period, divided by cost of sales for the relevant period, multiplied by 365 days for 2020 and 2021.

## **Financial Data Statement of Profit or Loss**



| In RMB'000  | 2020      | 2021        | 同比     |
|---|-----------|-------------|--------|
| Revenue   | 952,362   | 1,703,064   | 78.8%  |
| Cost  | (692,541) | (1,186,879) | 71.4%  |
| Gross Profit  | 259,821   | 516,185     | 98.7%  |
| Other income and gains  | 24,882    | 44,145      | 77.4%  |
| Selling and distribution expenses   | (80,972)  | (227,353)   | 180.8% |
| Administrative expenses   | (61,043)  | (56,578)    | -7.3%  |
| Impairment of trade receivables   | (6,974)   | (6,460)     | -7.4%  |
| Other expenses  | -         | 1,235       | N/A    |
| Finance costs   | (9,944)   | (22,008)    | 121.3% |
| Share of profits and losses of joint ventures                                       | 307       | 1,073       | 249.5% |
| Changes in fair value of financial liabilities at fair value through profit or loss | (77,657)  | (1,610)     | -97.9% |
| PROFIT BEFORE TAX   | 48,420    | 246,159     | 408.4% |
| Income tax expense  | (30,228)  | (76,781)    | 154.0% |
| Profit for the period   | 18,192    | 169,378     | 831.1% |
| Attributable to owners of the parent  | 18,430    | 169,249     | 818.3% |
| Adjusted net profit*  | 130,882   | 194,137     | 48.3%  |

<sup>\*</sup>Adjusted net profit as profit for the period adjusted by adding back changes in fair value of financial liabilities at fair value through profit or loss, equity-settled share award expense and/or listing expenses incurred during the respective period



**Chapter 3** 

**Outlook** 

#### **Outlook**





#### Upgrading content positioning and quality, extending the content ecological chain

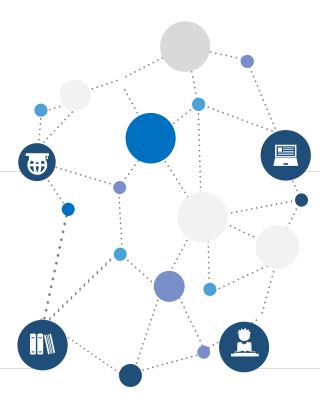
## Emphasis on organic growth and strict control of content quality

- Deepening platform business model, improving service capability of its "comprehensive middle platform", striving to maintain a virtuous cycle in content production capacity and quality.
- Emphasizing content creation and production with endogenous IP, enhancing and building the brand effect and commercial success of a single product.
- In the short term, developing and producing content with a focus on realistic themes and take various subjects into account; in the long run, striving to enhance the rate of quality content, actively expand diversified content segments and develop serialization and branding.

### **02**Active development of

#### business partnersStrengthening the Group's position in the content

- Strengthening the Group's position in the content ecosystem, providing efficient interactive platforms and solutions for business partners and customers.
- Actively exploring innovation in business models, thereby further expanding and acquiring new business partners and customers.



### Continuous exploration of quality industry talents and artists

- Seeking cooperation with outstanding talents, artists and promising young actors within the industry chain, maintaining long-term and stable relationships with them through the provision of professional operation and management services and diversified incentive mechanisms, to empower the production of quality content.
- Exploring the business and/or equity cooperation with outstanding content providers. In December 2021, the Group signed a non-legally binding term sheet of intent to acquire 100% equity interest in Shanghai GH Entertainment & Media Co. Ltd., a premium content production company focusing on the metropolitan emotion content.

## Active expansion into new segments

- Explore its new business layout within the culture and entertainment industry to achieve diversified monetization.
- Tap into D2C content segments, actively expand into overseas content markets and the OST segment. The Group has reserved/invested to produce D2C contents which will be broadcast in accordance with business process.

STRAWBEAR ENTERTAINMENT GROUP

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